

Nationwide Children's Hospital Integrated Care for Kids (InCK) Model Ohio

Lead Organization: Nationwide Children's Hospital (NCH) (Award Recipient)

Maximum Award Amount Over 7 Years: \$14,542,107

State Medicaid/CHIP Agency: Ohio Department of Medicaid (ODM)

Model Goals: Rural communities face daunting health challenges, including the opioid epidemic and substance abuse, social supports, and lack of access to physical and behavioral healthcare resulting from severe provider shortages. Despite such challenges, these communities have built strong and dedicated local partnerships to support children and families. With this in mind, Ohio InCK has selected two rural areas in eastern Ohio, Licking and Muskingum counties, to test new delivery models. Ohio InCK will provide an opportunity to generate significant results for a high-need population while testing locally tailored, whole-child, and whole-family approaches to address pressing pediatric needs in a rural area. Ohio InCK goals are to use the strength of local partnerships and community-based services, early identification and treatment, and enhanced care coordination and data sharing to address behavioral health needs and reduce out of home placement within the targeted population.

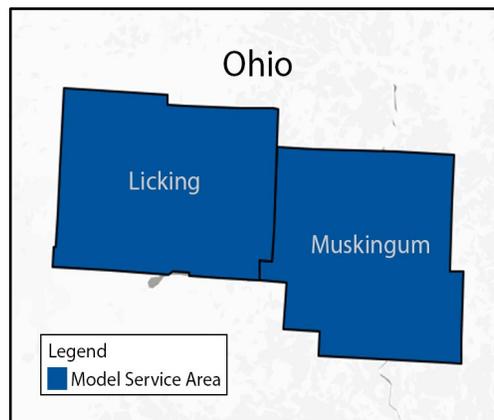
Highlights: Cross-system data are not typically shared due to confidentiality-related barriers, budgetary and organizational structure silos, and lack of trust. Ohio InCK aims to coordinate data and resources

across state government and streamline technology service across multiple agencies. Ohio InCK aims to harness a reusable system that supports both scalability and long-term sustainability, while creating a complete data-based picture of the child within the family and community context to ensure holistic and integrated care planning across sectors.

Implementation Strategy: ODM, in cooperation with other state child-serving agencies, plans to customize the structure and design of the Medicaid program statewide to tailor services to meet the needs of children, particularly for children involved in multiple state systems (e.g., juvenile justice, child protective services, intellectual/developmental disabilities) or other youth with complex behavioral health needs including an intensive care coordination model. This model will leverage existing services and infrastructure to help coordinate services and supports across multiple healthcare entities and child-serving agencies with a specific expertise necessary to effectively serve this population. The Ohio InCK approach will complement these efforts by 1) piloting an approach to shared data infrastructure that allows for attribution based on needs, and 2) utilizing Service Integration Coordinators to test the approach of training existing managers and care coordinators in the use of that data infrastructure.

Alternative Payment Model: The targeted counties of Licking and Muskingum fall within a 47-county footprint of NCH's Partners For Kids (PFK) Accountable Care Organization (ACO). PFK is the nation's first and largest exclusively pediatric ACO, serving 400,000 children in Central, Southeastern, and Western Ohio. Establishing the model within this footprint will allow Ohio to build upon PFK's existing provider network, infrastructure, and stakeholder engagement strategies, facilitating regional scaling of the model. The Ohio InCK APM is considering the use of various payment types including: 1) performance-based incentive payments for three major community provider types: primary care, behavioral health, and community-based social service providers, and 2) shared savings payments for InCK outcomes with savings associated with reduced costs of care for children with behavioral health needs, substance use disorder, and out of home placement.

Community Partners: Nationwide Children's Hospital and Ohio Department of Medicaid formed a Partnership Council of more than 40 child-focused organizations to implement the Ohio InCK Model. Additionally, six state departments signed letters of support: Education, Job and Family Services, Governor's Children's Initiative, Mental Health and Addiction Services, Developmental Disabilities, and Health.



Model Service Area & Population

Target population: ~ 38,500 Medicaid beneficiaries from birth to age 21 including pregnant women. Two rural contiguous counties adjacent to Columbus: Licking and Muskingum counties.