Clifford W. Beers Guidance Clinic
Integrated Care for Kids (InCK) Model
Connecticut

**Lead Organization:** Clifford W. Beers Guidance Clinic (Award Recipient)

**Maximum Award Amount Over 7 Years:** $16,000,000

**State Medicaid/CHIP Agency:** CT Department of Social Services, HUSKY Health Medicaid and CHIP

**Model Goals:** Clifford W. Beers Guidance Clinic, a mental health outpatient clinic for children, youth and families, leads New Haven InCK. New Haven InCK is designed to increase access to services and reduce disparities in health outcomes for Medicaid and CHIP-enrolled children up to age 21, and pregnant women in New Haven, the model service area. Compared to statewide averages, children in New Haven have relatively high emergency department use, inpatient admissions, and chronic school absenteeism. Pregnant women have high rates of infants with neonatal abstinence syndrome and low birthweight. To reduce these rates, Clifford Beers and its local partners will use data-based community needs mapping and risk prediction to identify children and pregnant women at high risk, and mobilize medical and non-medical core child service providers to provide integrated, coordinated care.

**Highlights:** The Department of Social Services, which houses the state Medicaid agency, operates a managed fee-for-service delivery system and includes three Administrative Service Organizations that administer medical, mental, and behavioral health services. Community Health Organizers employed by Clifford Beers will manage a data exchange platform, or “InCK HUB,” to integrate core child and prenatal services in New Haven and track the health status of InCK attributed children over time. New Haven InCK’s data-driven strategy for creating a system of care is based on working with the whole family, reducing chronic stress, and integrating physical, mental and social determinants of health to identify long-term services and supports.

**Implementation Strategy:** Medicaid and CHIP beneficiaries in the model service area can enter New Haven InCK via referral or in response to outreach efforts. InCK attributed children will receive comprehensive screening and be assigned to a service integration level (SIL) based on needs assessment results and analysis of existing data (e.g., access to state, health, social services) and Medicaid/CHIP data. Integrated Care Coordinators (ICCs), with community partners, will provide children with culturally and linguistically competent support, appointment reminders, scheduling and transportation assistance, and connections to community resources. A secure online platform enables information sharing across participating providers and community partners to optimize services. Through another secure portal, children can access mobile crisis response services and participate in care decisions with their providers.

**Alternative Payment Model:** New Haven InCK’s Medicaid authority will build on a managed fee-for-service foundation to offer ICCs, who are employed by InCK partners, a per member/per month care coordination payment for InCK attributed children with more complex health conditions. Payments will be adjusted for transitioning children from higher to lower SILs, and for outcomes on key quality performance measures.

**Community Partners:** Partnership Council members representing local core child services providers and other partners include, Community Alliance for Research and Engagement; ACE Interface Consulting Team; Community Health Network of CT; Beacon Health Options; Project Access - New Haven; Predict-Align-Prevent; Policy Lab at Yale University/The MOMS Partnership Elevate®; and Christian Community Action.

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