

Medicare Pioneer Accountable Care Organization Model Performance Year 3 (2014) Results

ACO Name	Total Aligned Beneficiaries ¹	Total Benchmark Expenditures ²	Total Actual Expenditures For Aligned Beneficiaries	Total Benchmark Expenditures Minus Total Aligned Beneficiary Expenditures ⁴	Total Benchmark Minus Aligned Beneficiary Expenditures as % of Total Benchmark ⁵	Earned Shared Savings Payments/Owe Losses ⁶	Successfully Reported Quality ⁷	Quality Score ⁸	ACO-1	ACO-2	ACO-3	ACO-4	ACO-5	ACO-6	ACO-7	ACO-8*	ACO-9*	ACO-10*	ACO-11	ACO-12	ACO-13	ACO-14	ACO-15	ACO-16	ACO-17	ACO-18	ACO-19	ACO-20	ACO-21	DM Composite	ACO-22	ACO-23	ACO-24	ACO-25	ACO-26	ACO-27*	ACO-28	ACO-29	ACO-30	ACO-31	CAD Composite	ACO-32	ACO-33
Alina Health	12,774	\$126,570,846	\$124,555,880	\$2,014,966	1.59%	\$0	Yes	89.65%	84.00	94.55	93.81	85.23	59.80	75.19	71.75	15.43	1.12	1.03	93.82	77.97	36.38	71.72	88.60	51.62	99.17	43.22	84.99	78.89	40.43	44.96	84.63	69.42	88.60	80.99	97.18	6.94	79.62	58.23	93.35	87.16	76.84	80.53	77.50
Atrius Health	31,222	\$317,875,520	\$313,405,143	\$4,470,377	1.41%	\$2,802,794	Yes	91.40%	89.06	95.45	94.18	84.06	62.96	76.31	74.52	15.81	1.08	1.23	98.16	84.30	94.60	85.51	91.49	73.19	98.53	90.75	86.60	92.82	45.18	94.52	79.97	83.74	86.21	89.00	91.52	9.52	79.28	74.88	88.10	97.83	88.41	94.59	88.50
Banner Health Network	52,772	\$585,431,643	\$556,383,907	\$29,047,736	4.96%	\$18,698,005	Yes	87.58%	77.19	89.16	88.98	82.73	56.57	76.41	71.17	14.60	0.69	0.92	80.89	91.78	61.07	50.76	73.21	73.36	94.61	53.66	72.35	67.83	44.69	29.37	75.29	58.74	71.10	82.75	82.99	17.25	70.05	58.02	85.61	85.48	62.24	70.22	72.28
Beacon Health	19,765	\$180,223,248	\$186,615,002	-\$6,391,755	-3.55%	\$2,902,755	Yes	92.27%	85.54	95.03	94.04	82.97	66.64	79.92	74.51	14.81	0.86	0.96	92.00	95.35	93.63	81.12	87.14	79.51	96.55	85.59	71.71	80.91	41.08	36.24	79.87	62.19	82.10	80.98	92.00	11.19	75.11	72.48	92.20	72.26	79.64	84.56	84.10
Bellin-ThedaCare Healthcare Partners	19,586	\$162,414,542	\$159,252,174	\$3,162,368	1.95%	\$2,190,483	Yes	94.24%	83.75	93.82	93.10	88.58	60.09	81.01	74.04	14.37	0.78	0.98	98.29	98.75	74.75	82.48	91.73	77.50	99.27	63.31	84.67	81.34	84.67	48.50	83.22	77.24	84.39	86.21	92.70	7.79	81.12	72.77	91.57	93.62	85.60	91.54	84.04
Beth Israel Deaconess Care Organization	34,631	\$442,619,346	\$426,302,553	\$16,316,793	3.69%	\$9,847,873	Yes	87.98%	83.48	93.95	93.17	83.34	66.09	76.68	74.65	16.12	1.21	1.30	86.14	69.63	72.33	76.42	76.30	72.19	95.90	64.08	78.44	76.58	44.79	31.93	73.17	65.19	68.07	82.04	89.71	12.20	60.23	64.85	89.07	83.46	71.82	78.52	80.84
Brown & Toland Physicians	17,373	\$187,583,905	\$185,147,559	\$2,436,346	1.30%	\$0	Yes	80.75%	83.17	93.87	93.34	82.24	55.78	72.99	70.96	15.14	0.74	1.07	70.97	95.21	23.89	44.70	54.97	52.03	81.31	6.04	61.85	65.37	49.11	26.13	70.86	62.59	66.92	74.81	76.15	17.64	62.17	62.20	75.00	83.91	58.14	70.16	55.83
Dartmouth-Hitchcock ACO	42,373	\$393,943,108	\$401,402,159	-\$7,459,051	-1.89%	-\$3,629,877	Yes	87.62%	80.63	92.26	90.34	84.91	61.27	70.03	74.56	14.77	1.03	1.33	92.75	81.45	88.03	77.82	88.46	63.13	94.61	79.79	75.14	77.76	53.45	37.35	74.71	66.15	80.74	85.21	94.02	14.59	71.37	65.34	93.63	89.39	73.08	78.20	84.65
Fairview Health Services	13,539	\$129,815,333	\$131,120,762	-\$1,305,429	-1.01%	\$0	Yes	87.15%	79.38	91.15	90.67	84.29	59.17	72.29	73.64	15.44	1.25	1.32	93.58	98.32	65.09	73.57	89.07	65.63	98.40	83.89	79.08	69.66	46.15	44.35	76.41	73.42	84.55	83.22	100.00	14.62	81.80	72.43	97.60	100.00	92.34	94.00	93.85
Franciscan Alliance	44,685	\$343,001,484	\$348,386,066	-\$5,384,581	-1.57%	-\$2,543,794	Yes	89.65%	77.17	92.78	92.62	82.59	57.09	76.22	69.68	14.63	1.09	1.02	92.95	95.01	70.56	67.59	73.19	67.46	97.94	50.45	69.49	75.69	65.94	35.19	74.27	68.45	75.00	86.17	91.67	12.56	71.60	65.16	91.41	96.10	72.82	77.67	85.48
Heritage California ACO	77,447	\$1,020,120,966	\$1,023,519,169	-\$3,398,203	-0.33%	\$0	Yes	74.16%	81.13	91.10	90.84	82.19	56.68	72.47	70.18	15.73	1.02	1.01	56.78	60.47	19.47	36.83	30.18	50.26	69.58	13.40	43.87	46.03	47.06	18.11	57.68	48.43	67.91	63.39	68.11	34.44	66.74	49.32	77.24	80.00	53.57	58.56	69.40
Michigan Pioneer ACO	16,540	\$264,874,809	\$246,113,038	\$18,761,772	6.33%	\$9,821,272	Yes	85.41%	73.90	91.10	90.23	85.80	60.78	69.07	66.48	16.61	1.45	1.10	73.45	90.35	88.83	75.97	75.49	82.37	97.19	74.02	78.30	69.42	75.72	29.37	72.33	61.41	70.87	84.71	82.19	16.02	74.21	62.54	93.73	94.12	80.32	81.18	95.06
Monarch HealthCare	20,415	\$257,548,570	\$247,361,603	\$10,186,967	3.96%	\$5,989,157	Yes	85.70%	82.32	94.10	92.87	85.08	57.55	73.39	73.85	14.12	0.83	0.93	77.09	91.87	58.49	40.00	50.18	57.60	92.22	52.01	69.89	82.54	78.77	19.76	60.28	56.32	71.15	65.42	67.76	33.73	66.54	54.42	63.06	92.31	51.17	57.20	62.86
Montefiore ACO	24,230	\$369,418,674	\$356,116,925	\$13,301,749	3.60%	\$8,428,113	Yes	86.21%	77.58	92.35	91.98	80.50	64.12	73.18	69.05	16.52	1.51	1.12	62.56	92.99	79.15	76.83	85.63	69.89	93.31	85.65	81.80	85.84	80.41	29.10	68.93	63.24	73.30	83.59	80.66	17.72	72.12	65.22	85.65	95.36	70.22	75.10	83.27
Mount Auburn Cambridge Independent Practice Association (MACIPA)	10,422	\$122,795,474	\$116,590,996	\$6,204,478	5.05%	\$3,888,598	Yes	91.36%	83.70	93.36	94.15	84.60	65.13	76.60	72.66	14.99	1.13	1.28	82.69	93.01	68.37	76.16	86.26	81.43	92.80	69.82	80.16	84.50	68.46	43.78	78.28	77.28	83.25	85.24	81.51	9.78	79.83	72.46	92.98	80.39	75.81	81.23	82.80
OSF Healthcare System	28,870	\$261,439,628	\$253,563,198	\$7,876,430	3.01%	\$4,876,778	Yes	90.26%	81.86	92.92	92.97	80.02	56.22	74.00	71.57	15.47	1.33	1.01	91.86	83.88	88.29	89.46	86.87	85.90	89.40	80.61	66.90	79.61	93.95	38.60	78.56	71.11	79.91	81.94	98.39	11.29	77.50	70.05	93.80	92.50	86.70	88.71	85.51
Park Nicollet Health Services	13,195	\$123,723,149	\$120,840,256	\$2,882,893	2.33%	\$1,792,811	Yes	84.61%	82.55	92.86	93.64	86.07	55.68	71.85	73.49	15.37	0.79	1.11	94.09	76.46	29.93	80.78	93.92	54.99	98.78	11.25	78.83	73.48	40.15	48.66	80.54	77.13	89.78	86.13	100.00	6.81	78.96	65.94	86.86	95.49	74.45	76.67	92.66
Partners HealthCare	69,751	\$799,827,667	\$778,141,339	\$21,686,328	2.71%	\$13,218,122	Yes	88.85%	85.07	95.32	94.64	84.22	67.48	75.27	72.67	15.20	1.08	1.21	98.57	45.95	50.59	77.34	82.14	57.24	95.54	51.77	80.29	84.07	49.75	41.88	81.41	71.06	81.41	84.24	95.42	7.06	76.71	78.10	90.51	84.00	79.95	85.19	84.09
Steward Healthcare Network	63,333	\$761,909,495	\$755,959,775	\$5,949,720	0.78%	\$0	Yes	82.08%	83.69	93.09	91.49	85.24	61.13	75.46	71.91	16.69	1.31	1.39	85.96	49.06	55.27	61.60	65.62	67.79	91.85	46.63	73.13	74.63	41.55	33.01	76.39	67.47	81.69	80.24	86.54	9.64	80.46	68.31	79.90	82.31	71.86	77.82	78.85
Trinity Pioneer ACO	9,342	\$79,799,010	\$79,545,752	\$253,257	1.57%	\$0	Yes	87.09%	83.85	91.62	91.05	83.91	52.75	74.24	75.05	14.27	0.93	0.93	100.00	99.37	73.51	84.47	69.54	74.88	97.14	87.35	71.63	73.37	33.33	44.55	77.72	63.86	84.65	99.75	95.80	11.41	85.10	55.18	92.29	90.70	66.74	73.21	77.71

Note on preliminary nature of results: As stated in the Pioneer ACO model agreement, ACOs have up to 30 days after receiving their settlement reports (received at end of July for Performance Year 3) to contest results for a given performance year.

1 Total number of Medicare fee-for-service beneficiaries who were included in final reconciliation. For one ACO (Franciscan Alliance) that participated for a partial year, expenditures and savings/loss are calculated based on the first three quarters of the year.

2 Expenditure target against which actual expenditures are compared to determine savings / losses generated by an ACO.

3 In calculating the benchmark, actual expenditures, and savings / loss performance, annualized expenditures for individual beneficiaries (for both the ACO's population and the national population) are capped at the national 99% level. ACOs could also elect, early in the performance year, to instead calculate these figures based on uncapped expenditures. The values shown here reflect this election (i.e. ACOs electing uncapped expenditures show uncapped figures, others show capped figures). In Performance Year 3, Partners HealthCare elected uncapped expenditures; other ACOs chose capped expenditures.

4 This has also been called the "Gross Savings / Losses amount". It shows the total savings or losses (first to last dollar), dollar amount. This represents the total savings / loss generated to be split between the ACO and CMS.

5 This has also been called the "Gross Savings / Losses percentage". It shows the total savings or losses (first to last dollar) as a percentage of the ACO's benchmark.

6 The ACO share of savings or losses (positive value indicates amount paid by CMS to the ACO, negative value indicates amount paid by the ACO to CMS). This amount accounts for several factors: the nature of the ACO's payment arrangement (in Performance Year 1 only, ACOs could elect a track where they were not at risk for shared losses), the minimum savings rate / minimum loss rate (if the gross savings / losses percentage is within this range then the ACO neither receives shared savings nor pays shared losses), the base sharing rate in the ACO's payment arrangement, the quality score, and the reduction of shared savings payments by 2% starting in Performance Year 2 due to sequestration.

7 ACOs are considered to have successfully reported quality if they completely reported in a given performance year.

8 For more information on how the Overall Quality Score was determined, please refer to the Quality Measure Benchmarks posted at https://www.cms.gov/Medicare/Medicare-Fee-for-Service-Payment/sharesavingsprogram/Quality_Measures_Standards.html ACOs in Performance Year 1 (2012) have P4R displayed for the Quality Score to reflect that their quality performance is based on complete and accurate reporting. Average model-wide quality score figures for Performance Year 1 cited in press releases are based on determination of what the quality score would have been if shared savings and shared loss amounts had incorporated quality scores, as was the case in subsequent performance years.

9 For a crosswalk of ACO measure numbers to ACO measure names, please consult the following table: <http://www.cms.gov/Medicare/Medicare-Fee-for-Service-Payment/sharesavingsprogram/Downloads/ACO-Shared-Savings-Program-Quality-Measures.pdf>

Measures marked with a caret () are measures where a lower performance rate is indicative of better quality.